

### 3.7 PRESIDIO TRUST OPERATIONS

The Trust Act requires that the Trust preserve and enhance the Presidio's resources for public use, while managing Area B of the Presidio to become financially self-sufficient by Fiscal Year (FY) 2013. Self-sufficiency requires that by 2013 annual revenues generated by Trust operations meet or exceed the annual operating expenses without need of further continuing annual federal appropriations. In addition, the Trust must ensure that the Presidio generates sufficient revenues to meet long-term capital needs.

In FY 2000, the Trust had actual expenditures of \$57.9 million and 259 full-time equivalent staff were employed. Expenditures included \$39.1 million of operations expenditures (including \$514,000 allocated for special events/public programs), \$13.0 million for capital projects, \$4.4 million for environmental remediation, and \$1.4 million of finance, insurance, and contingency costs. Inflows available to fund these expenditures include \$23.3 million of revenue (including residential and non-residential leasing, utility

fees, and development permits and passthroughs) and \$44.7 million of other funding sources (including \$24.2 million of appropriations, \$4.4 million earmarked for environmental remediation, and \$6 million of borrowing from the federal treasury).

The Presidio Trust FY 2001 budget calls for expenditures of \$115.5 million and 455 full-time equivalent staff will be employed. Expenditures include \$53 million of operations expenditures (including \$1.8 million allocated for public programs), \$36.6 million for capital projects, \$20 million for environmental remediation, and \$5.7 million of finance, insurance and contingency costs. Inflows available to fund these expenditures include \$47 million of revenue (including residential and non-residential leasing, utility fees, and development permits and passthroughs) and \$69 million of other funding sources (including \$23.4 million of appropriations, \$20 million earmarked for environmental remediation, and \$22.5 million of borrowing from the federal treasury). The FY 2001 budget comparison is shown on Table 34.

# AFFECTED ENVIRONMENT

## Presidio Trust Operations

**Table 34: Presidio Trust Budget Comparison**

	REVISED FISCAL YEAR 2000	BOARD APPROVED FISCAL YEAR 2001
<b>INFLOWS</b>		
<b>REVENUES</b>		
Residential	\$13,141,138	\$20,041,810
Non-residential	\$3,616,820	\$9,531,512
SDC (No DOD in FY 2001)	\$2,000,839	\$2,578,138
Utilities, Telephone & Tap Fees	\$3,300,000	\$3,070,800
Permits/Compliance	\$50,000	\$1,100,000
Demolition - Letterman	\$0	\$8,000,000
Other	<u>\$897,980</u>	<u>\$2,634,120</u>
Subtotal - Revenue	\$23,006,777	\$46,956,380
<b>OTHER INFLOWS</b>		
Appropriation	\$24,233,000	\$23,400,000
DOE Funding for Utility Improvements	\$0	\$1,300,000
DOD Funding for Housing Improvements	\$1,000,000	\$1,000,000
Environmental Remediation	\$12,924,155	\$20,079,982
Interest Earned on Investments	\$550,000	\$750,000
Borrowing	<u>\$6,000,000</u>	<u>\$22,500,000</u>
Subtotal - Other Inflows	\$44,707,155	\$69,029,982
<b>TOTAL INFLOWS</b>	<b>\$67,713,932</b>	<b>\$115,986,362</b>
<b>OUTFLOWS</b>		
<b>EXPENDITURES</b>		
General Counsel	\$2,153,109	\$2,569,474
Facilities	\$18,785,908	\$21,497,223
Real Estate	\$1,455,408	\$3,602,386
Planning	\$3,221,751	\$6,731,146
Special Events/Public Programs	\$513,937	\$2,804,483
Administration/Operations	\$6,539,071	\$9,843,447
Law Enforcement, Fire & Safety	<u>\$5,950,000</u>	<u>\$5,950,000</u>
Subtotal - Expenditures	\$38,619,184	\$52,998,159
<b>OTHER OUTFLOWS</b>		
Capital Projects	\$12,490,343	\$36,611,048
Environmental Remediation	\$12,924,155	\$20,079,982
Finance & Insurance Costs	\$1,635,250	\$1,735,250
Contingency/Unknown Projects	<u>\$2,045,000</u>	<u>\$4,055,000</u>
Subtotal - Other Outflows	\$29,094,748	\$62,481,280
<b>TOTAL OUTFLOWS</b>	<b>\$67,713,932</b>	<b>\$115,479,439</b>
<b>NET CASH FLOW</b>	<b>\$0</b>	<b>\$506,923</b>

Sources: The Presidio Trust Fiscal Year 2001 Budget; Bay Area Economics, 2001.